

SOUTH CAMBRIDGESHIRE DISTRICT COUNCIL

REPORT TO: Portfolio Holder, Environmental Services

14th October 2014

AUTHOR/S: Director, Health & Environmental Services

HEALTH & ENVIRONMENTAL SERVICES DRAFT DIRECTORATE PRIORITIES 2015-16

Purpose

1. To seek the comments of the Portfolio Holder, Environmental Services to suggested high-level Portfolio priorities for financial year 2015-16.
2. This is not a key decision. This matter is before the Portfolio Holder in respect of those activities within the Portfolio delivered by Health & Environmental Services Directorate. Comments will also be sought from the Leader of the Council and the Cabinet Members for Planning, Economic Development and Strategic Planning and Transportation for activities within their Portfolio remit delivered by the Health & Environmental Services (H&ES) Directorate.

Recommendations

3. That the Portfolio Holder, Environmental Services comments on and agrees the emerging priorities for his Portfolio to be developed and delivered in the H&ES Directorate Plan for 2015-16.

Reasons for Recommendations

4. These draft priorities refresh on-going work within the Directorate to implement changes and improvements set out in the 2014-15 SCDC Corporate Plan, as well as technical matters raised by officers.

Background

5. Work on developing key service priorities for 2015-16 is being undertaken as part of the SCDC corporate service planning process. The draft priorities for the Portfolio delivered by the H&ES Directorate are set out in Appendix 1 to this report and refresh the actions and commitments set-out in the 2014-15 SCDC Corporate Plan.
6. The final draft of the H&ES Directorate Plan will continue to be developed to reflect political priorities set out in the SCDC Corporate Plan, service and partner intelligence, and officers' professional insights. The final H&ES Directorate Plan will be published in March 2015.

Considerations

7. The Service Plan and Improvement priorities are designed to:
 - (a) Refresh and update specific Corporate Aims and Actions, particularly those started as part of the 2014-15 Corporate Plan.
 - (b) Maintain current areas of good performance.

- (c) Address areas for improvement.

Options

8. The Portfolio Holder for Environmental Services is invited to further shape and influence the development of these draft priorities into the final service plan.

Implications

9. Financial	These draft priorities will help refresh the South Cambridgeshire DC Medium Term Financial Strategy and the development of detailed service budgets and efficiency targets for 2015-16.
Legal	The detailed implications of legislative changes will be considered during the development of the detailed service plan.
Staffing	It is anticipated that the Service Plan will be delivered within staff resources as set out in the SCDC MTFS.
Risk Management	Detailed risk treatments will be developed in the final plan.
Equality and Diversity	No implications identified at this time.
Equality Impact Assessment completed	No. Any policy changes arising from the service planning process will be subject to detailed Equality Impact Assessments before the final draft of the service plan is presented for agreement.
Climate Change	There are clear climate change benefits to be delivered from reducing the amount of waste sent to landfill. The final, detailed Directorate plan will be assessed for climate change impacts.

Consultations

10. These Service Plan proposals make use of H&ES staff views. Partners have also contributed through the development of priorities for the Local Health Partnership, Crime & Disorder Reduction Partnership and RECAP Waste Partnership.

Consultation with Children and Young People

11. No specific consultations have been undertaken with Children and Young People. However, the recommendations from the 2014 Portfolio Holder Task & Finish Group (which includes Members of the Youth Council) to develop a Children, Young People & Families Plan will inform the final detail of the H&ES Directorate Plan.

Effect on Strategic Aims

12. The Service Plan proposals will contribute to the delivery of all relevant strategic objectives of South Cambridgeshire DC, translating the Council's Aims, Approaches and Actions into H&ES Directorate Plan deliverables.

Conclusions / Summary

13. These draft Directorate Plan priorities reflect the emerging Council Aims, Approaches and Actions and will be refined and developed in the light of consultations, discussions and budget planning over the next 3 months.

Background Papers: The 3A's Corporate Plan and MTFS presented to Cabinet in November 2013.

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Cross-Cutting Priorities

1. Lead on improving Health & Wellbeing, as set out in the new SCDC Health & Wellbeing, Ageing Well, and Children, Young People & Families Plans
2. Lead on developing SCDC's "Localism" approach, as set out in the new SCDC Localism Plan, including the implementation of locality working.
3. Lead on protecting the quality of the South Cambridgeshire environment.
4. Lead improvements in the delivery of SCDC enforcement & inspection services.
5. Contribute to savings and efficiencies agreed in the Council's Medium Term Financial Strategy
6. Support Major Growth Areas and new Local Plan developments to ensure effective planning for the future of South Cambridgeshire
7. Support Economic Development and the creation of successful, competitive businesses across South Cambridgeshire.
8. Support reduction in emerging inequalities amongst individuals and communities in the District.

Individual Service Priorities

Environment Commissioning	Sustainable Communities & Partnerships Team	Environmental Health & Licensing	Waste & Recycling
<ol style="list-style-type: none"> 1. Work with RECAP waste partners to reduce council tax costs, waste sent to landfill and carbon impacts. 2. On behalf of RECAP, test the market for a replacement for the SCDC "separate paper" contract ending in October 2015. 3. Complete the Swavesey section of the Fen Drayton / Swavesey Flood Defence scheme. 4. Ensure H&ES supports new growth and local plan sites via timely and accurate consultation / pre-application responses. 	<ol style="list-style-type: none"> 1. Work with GPs and Local Health Partnership to begin implementation of the SCDC Health & Wellbeing Plan. 2. Begin implementation of the SCDC Ageing Well and Children, Young People & Families Plans. 3. Begin implementation of the SCDC Localism Plan, including locality working. 4. With partners, to develop a "Lead Professional" approach to working with families with the most complex needs. 5. Deliver the "Parklife 2015" event and support the Council's VJ70 commemorations. 	<ol style="list-style-type: none"> 1. Undertake targeted action to reduce poor housing and health standards in private rented sector and tackle "rogue landlords". 2. Complete implementation of SCDC Economic Development "Working with Business" Plan across the Council. 3. Implement a joint "business hub" with Cambridgeshire County Council Trading Standards Service and other partners. 4. Implement the SCDC Trade Waste Business Plan and Strategy. 	<ol style="list-style-type: none"> 1. Lead the implementation of a "Single, Shared Waste Service" with Cambridge City Council. 2. Consolidate and deliver the benefits arising from Waste Service Culture Change & Organisational Development Programme. 3. Work with partners to ensure 65% or more of the waste we collect in your bins is diverted from landfill.

H&ES Service Improvement Priorities

1. Continue work to embed the H&ES Reorganisation leadership, operational and culture changes agreed by Cabinet.
2. Continue to implement income-generating activities and opportunities across the Directorate.
3. Ensure Equality Impact Assessments are completed for all relevant matters.
4. Review Operational ICT system and roll-out remote working.

Corporate Health & Safety / Emergency Planning / Business Continuity Priorities

1. Continue to roll-out new Health & Safety delivery arrangements across SCDC.
2. Implement new Remote & Loan Working arrangements across SCDC.
3. Embed new Emergency Planning delivery arrangements arising from the H&ES Reorganisation.
4. Continue roll-out of support for development of Parish Emergency Plans.
5. Deliver desk-top exercises to test SCDC Emergency and Business Continuity Plans.